

STROUD DISTRICT COUNCIL
STRATEGY AND RESOURCES COMMITTEE

**AGENDA
ITEM NO**

13 JULY 2017

9

Report Title	STRATEGY AND RESOURCES BUDGETS 2017/18
Purpose of Report	To provide details of the General Fund Revenue budgets that the committee is responsible for. This report also contains information for Community Services & Licensing and Environment Committee budgets.
Decision(s)	The Committee RESOLVES to note the report
Financial Implications and Risk Assessment	There are no financial implications arising directly from this report. The General Fund revenue budget was approved by Council in February 2017. David Stanley – Accountancy Manager Tel: 01453 754100 Email: david.stanley@stroud.gov.uk
Legal Implications	The Council should regularly review its General Fund credits or debits to prevent a debit balance for each accounting year and make adjustments to its budget to reflect any material changes to the approved annual budget. In view of the recommendations in this report, this report is being provided for information only, a material decision not being required. (Refd29.06r19.06c20.06) Karen Trickey, Legal Services Manager Tel: 01453 754369 Email: karen.trickey@stroud.gov.uk
Report Author	Adele Rudkin - Accountant Tel: 01453 754109 Email: adele.rudkin@stroud.gov.uk
Options	None
Performance Management Follow Up	The committee will receive regular financial reports during the year with budget monitor reports due in September 2017 and March 2018, and an updated budget report in December 2017.
Background Papers/ Appendices	None

1. INTRODUCTION / BACKGROUND

- 1.1 Council approved the General Fund revenue budget at its meeting in February 2017. This committee had previously considered the standstill revenue budget at its meeting in January 2017.
- 1.2 The table within the report restates the revenue budget for the committee and only includes budgets that are considered to be controllable by the budget holder. This ensures that members are provided with an accurate overview of the financial performance of each service area without the potentially

confusing financial position that can emerge when there are variations on budgets that the budget holder has no direct influence over. Therefore, it excludes certain budgets deemed to be non-controllable, which are largely recharges from support services. The list below covers the main budget areas excluded:

- Support Service Charges (Corporate Support charges and Service Management Support charges)
- Internal Recharge income (received by support services as they charge-out their budgets to frontline services)
- IAS19/FRS17 Pension adjustment (An accounting entry that ensures the correct actuarial pension cost is included within the calculation of Net Total Cost as defined by CIPFA within the Service Reporting Code of Practice [SeRCOP]) **
- Depreciation and Capital Charges **

** These are notional charges made to service revenue budgets and are 'reversed out' below the line on the General Fund so have no impact on the level of Council Tax raised to support the Council's spending.

1.3 Budget monitor reports will include an additional appendix that will show the amount of support service charges allocated to each budgeted headings for reconciliation purposes.

Table 1 – Strategy & Resources Revenue budgets 2017/18

Committee Summary Heading (COMM2)	Committee Service Area (COMM3)	Budget Holder	2017/18 Budget (£) - Controllable items only	2017/18 Budget (£) - Corporate Recharges	2017/18 Budget (£) - Service specific Recharges	2017/18 Budget (£) As per Feb 2017 Council
Investment Assets	Brunel Mall	Alison Fisk	(53,400)	37,500	8,100	(7,800)
Investment Assets	Industrial Units	Alison Fisk	(15,900)	47,100	4,800	36,000
Investment Assets	Brimscombe Port	Alison Fisk	50,000	98,800	39,800	188,600
Investment Assets	Littlecombe site, Dursley	Alison Fisk	0	21,300	0	21,300
Investment Assets	Gossington Depot	Alison Fisk	0	0	0	0
	Subtotal Investment Assets		(19,300)	204,700	52,700	238,100
Other Assets	Dursley Bus Station	Alison Fisk	(3,000)	2,300	0	(700)
Other Assets	Stroud Bus Station	Alison Fisk	0	0	0	0
Other Assets	Bus Shelters	Alison Fisk	0	0	0	0
Other Assets	Miscellaneous Properties and Land	Alison Fisk	16,700	112,000	10,900	139,600
Other Assets	Cornhill Market	Alison Fisk	0	0	0	0
Other Assets	Kingshill House	Alison Fisk	0	0	0	0
Other Assets	Old Town Hall	Alison Fisk	0	0	0	0
Other Assets	Shambles	Alison Fisk	0	0	0	0
Other Assets	Woodchester Mansion	Alison Fisk	0	0	0	0
	Subtotal Other Assets		13,700	114,300	10,900	138,900
Car Parks	Car Parks	Mike Hammond	(422,400)	87,100	8,200	(327,100)
	Subtotal Car Parks		(422,400)	87,100	8,200	(327,100)
Head of Asset Management	Head of Asset Management	Alison Fisk	81,600	11,800	100	93,500
Asset Management Team	Asset Management Business Support	Alison Fisk	0	0	0	0
Asset Management Team	Asset Management	Alison Fisk	263,400	158,900	25,400	447,700
Asset Management Team	Asset Building Maintenance	Alison Fisk	73,700	12,800	12,300	98,800
	Subtotal Asset Management Team		337,100	171,700	37,700	546,500
Facilities Management	Facilities Management	Mike Hammond	212,000	37,700	500	250,200
Facilities Management	Ebley Mill	Mike Hammond	496,700	95,600	7,600	599,900
Facilities Management	Emergency Management	Mike Hammond	92,100	10,400	100	102,600
	Subtotal Facilities Management		800,800	143,700	8,200	952,700

Committee Summary Heading (COMM2)	Committee Service Area (COMM3)	Budget Holder	2017/18 Budget (£) - Controllable items only	2017/18 Budget (£) - Corporate Recharges	2017/18 Budget (£) - Service specific Recharges	2017/18 Budget (£) As per Feb 2017 Council
Democratic Representation and Mment	Members Expenses	Allison Richards	371,200	160,900	5,600	537,700
Democratic Representation and Mment	Civic Fund	Allison Richards	0	0	0	0
Democratic Representation and Mment	Membership Subscriptions	David Stanley	0	0	0	0
Democratic Representation and Mment	Twinning Expenses		0	0	0	0
Democratic Representation and Mment	Council Publications		0	0	0	0
Democratic Representation and Mment	Democratic Representation and Management	David Stanley	(167,400)	117,700	158,800	109,100
Democratic Representation and Mment	Other Democratic Representation and Management	David Stanley	0	0	0	0
Democratic Representation and Mment	Electoral Registration	Hannah Emery	124,300	33,800	500	158,600
Democratic Representation and Mment	Elections	Hannah Emery	108,600	63,900	200	172,700
Democratic Representation and Mment	Youth Councils	Steve Miles	3,400	900	0	4,300
	Subtotal Democratic Representation and Mment		440,100	377,200	165,100	982,400
Resources and Finance - Direct Spend	Past Service Pension Costs/Central Budget Alloc	David Stanley	1,606,500	0	0	1,606,500
Resources and Finance - Direct Spend	Corporate Management	David Stanley	(22,100)	264,200	115,700	357,800
Resources and Finance - Direct Spend	Audit Fee	David Stanley	0	0	0	0
Resources and Finance - Direct Spend	Bank Charges	David Stanley	0	0	0	0
Resources and Finance - Direct Spend	Treasury Management and Consultancy	David Stanley	0	0	0	0
Resources and Finance - Direct Spend	Pension Costs	Graham Bailey	48,800	900	0	49,700
Resources and Finance - Direct Spend	Land & Property Custodian	Phil Skill	(29,000)	67,700	300	39,000
	Subtotal Resources and Finance - Direct Spend		1,604,200	332,800	116,000	2,053,000
Chief Executive	Chief Executive	David Hagg	189,000	16,000	200	205,200
Strategic Head (Corporate Services)	Strategic Head (Corporate Services)	Allison Richards	46,200	4,200	7,200	57,600
Corporate Services (HR etc)	Human Resources	Lucy Powell	455,500	100,200	900	556,600
Corporate Services (HR etc)	Policy and Review	Petula Davis	121,300	28,700	300	150,300
Corporate Services (HR etc)	Marketing	Kam Mistry	53,200	17,900	100	71,200
	Subtotal Corporate Services (HR etc)		630,000	146,800	1,300	778,100
Corporate Services (Legal)	Monitoring Officer	Karen Trickey	0	0	0	0
Corporate Services (Legal)	Legal Services	Karen Trickey	422,300	116,700	1,500	540,500
Corporate Services (Legal)	Democratic Services	Karen Trickey	131,800	61,300	300	193,400
	Subtotal Corporate Services (Legal)		554,100	178,000	1,800	733,900

Committee Summary Heading (COMM2)	Committee Service Area (COMM3)	Budget Holder	2017/18 Budget (£) - Controllable items only	2017/18 Budget (£) - Corporate Recharges	2017/18 Budget (£) - Service specific Recharges	2017/18 Budget (£) As per Feb 2017 Council
Head of Finance	Head of Finance	David Stanley	111,300	20,000	7,300	138,600
Finance and Business Services	Financial Services	David Stanley	784,100	247,500	1,600	1,033,200
Finance and Business Services	Business Projects	Phil Skill	61,600	6,500	100	68,200
Finance and Business Services	Information & Communication Technology	Phil Skill	891,600	158,700	1,600	1,051,900
	Subtotal Finance and Business Services		1,737,300	412,700	3,300	2,153,300
Strategy & Resources Committee	STRATEGY & RESOURCES Total		6,103,700	2,221,000	420,000	8,744,700

Table 1 – Community Services and Licensing Revenue budgets 2017/18

Committee Summary Heading (COMM2)	Committee Service Area (COMM3)	Budget Holder	2017/18 Budget (£) - Controllable items only	2017/18 Budget (£) - Corporate Recharges	2017/18 Budget (£) - Service specific Recharges	2017/18 Budget (£) As per Feb 2017 Council
Community Safety	Community Safety	Mike Hammond	64,900	230,200	12,600	307,700
Community Safety	Abandoned Vehicles	Mike Hammond	4,700	34,700	4,200	43,600
Community Safety	Careline Services	Mike Hammond	(30,700)	15,400	200	(15,100)
Community Safety	Neighbourhood Wardens	Mike Hammond	234,600	0	0	234,600
Community Safety	Car Parks Enforcement	Mike Hammond	68,300	58,900	300	127,500
Community Safety	Stroud and Dursley CCTV	Mike Hammond	40,500	2,200	0	42,700
	Subtotal Community Safety		382,300	341,400	17,300	741,000
Youth Services	Hear by Right / Youth Services	Mike Hammond	99,100	700	0	99,800
Strategic Head (Customer Services)	Strategic Head (Customer Services)	Joanne Jordan	131,900	20,500	7,400	159,800
Grants to Voluntary Organisations	Grants to Voluntary Organisations	Joanne Jordan	337,300	2,200	0	339,500
	Subtotal Grants to Voluntary Organisations		337,300	2,200	0	339,500
Customer Services	Customer Service Centre	Shobhan Sen	385,600	113,500	20,800	519,900
Public Spaces	Public Space Service	Carlos Novoth	299,500	243,100	900	543,500
Public Spaces	Cemeteries	Carlos Novoth	23,500	8,300	73,900	105,700
Public Spaces	Amenity Areas	Carlos Novoth	127,200	5,100	44,300	176,600
Public Spaces	Commons and Woodlands	Carlos Novoth	13,800	0	0	13,800
Public Spaces	Stratford Park Grounds Maintenance	Carlos Novoth	180,000	22,600	28,600	231,200
Public Spaces	Grassed Areas Contribution to HRA	Carlos Novoth	170,000	700	0	170,700
Public Spaces	Public Conveniences	Carlos Novoth	223,100	5,600	34,900	263,600
	Subtotal Public Spaces		1,037,100	285,400	182,600	1,505,100
Revenues and Benefits	Business Rate Collection	Simon Killen	(109,100)	25,400	200	(83,500)
Revenues and Benefits	Council Tax Collection	Simon Killen	256,000	186,900	1,000	443,900
Revenues and Benefits	Council Tax Support Admin	Simon Killen	64,100	0	0	64,100
Revenues and Benefits	Rent Allowances and Rebates	Simon Killen	(76,900)	2,600	0	(74,300)
Revenues and Benefits	Housing Benefit Administration	Simon Killen	149,900	168,800	1,000	319,700
	Subtotal Revenues and Benefits		284,000	383,700	2,200	669,900

Committee Summary Heading (COMM2)	Committee Service Area (COMM3)	Budget Holder	2017/18 Budget (£) - Controllable items only	2017/18 Budget (£) - Corporate Recharges	2017/18 Budget (£) - Service specific Recharges	2017/18 Budget (£) As per Feb 2017 Council
Licensing	Licensing	Rachael Andrews	(68,700)	27,900	26,100	(14,700)
Cultural Svcs - Arts and Culture	Museum in the Park	Kevin Ward	417,000	74,400	1,200	492,600
Cultural Svcs - Arts and Culture	Subscription Rooms	tbc	223,100	72,000	5,000	300,100
Cultural Svcs - Arts and Culture	Tourism	tbc	147,000	38,900	400	186,300
	Subtotal Cultural Svcs - Arts and Culture		787,100	185,300	6,600	979,000
Cultural Svcs - Sport & Health Dev.	Health and Wellbeing	Jane Bullows	34,600	0	0	34,600
Cultural Svcs - Sport & Health Dev.	Sport and Health Development	Jane Bullows	118,700	24,200	6,800	149,700
	Subtotal Cultural Svcs - Sport & Health Dev.		153,300	24,200	6,800	184,300
Cultural Svcs - Sports Centres	The Pulse Dursley	Angela Gillingham	(6,300)	157,800	2,900	154,400
Cultural Svcs - Sports Centres	Joint Use Sports Centres	Mike Hammond	59,200	68,400	400	128,000
Cultural Svcs - Sports Centres	Stratford Park Leisure Centre	Mike Hammond	119,100	43,400	0	162,500
	Subtotal Cultural Svcs - Sports Centres		172,000	269,600	3,300	444,900
Community Services Committee	COMMUNITY SERVICES Total		3,701,000	1,654,400	273,100	5,628,500

Table 3 – Environment Revenue budgets 2017/18

Committee Summary Heading (COMM2)	Committee Service Area (COMM3)	Budget Holder	2017/18 Budget (£) - Controllable items only	2017/18 Budget (£) - Corporate Recharges	2017/18 Budget (£) - Service specific Recharges	2017/18 Budget (£) As per Feb 2017 Council
Canal	Canal Partnership	Dave Marshall	6,800	73,000	7,500	87,300
	Subtotal Canal		6,800	73,000	7,500	87,300
Strategic Head (Development Services)	Strategic Head (Development Services)	Barry Wyatt	114,800	10,600	7,300	132,700
Head of Environmental Health	Head of Environmental Health	Jon Beckett	69,200	6,700	100	76,000
Environmental Health	Environmental Health Team	Jon Beckett	148,700	73,800	14,100	236,600
Environmental Health	Contaminated Land	Jon Beckett	31,500	6,800	1,400	39,700
Environmental Health	Dog Warden Service	Jon Beckett	81,500	12,500	38,800	132,800
Environmental Health	Environmental Protection	Jon Beckett	190,400	32,100	23,500	246,000
Environmental Health	Food Safety	Jon Beckett	152,400	26,100	36,300	214,800
Environmental Health	Health and Safety	Jon Beckett	87,800	14,500	14,100	116,400
Environmental Health	Land Drainage	Jon Beckett	59,600	12,400	4,200	76,200
Environmental Health	Public Health	Jon Beckett	40,900	5,800	19,300	66,000
Environmental Health	Pest Control	Jon Beckett	27,700	20,700	48,800	97,200
Environmental Health	Port Health	Jon Beckett	2,000	700	13,100	15,800
Environmental Health	Planning Liaison	Jon Beckett	14,200	2,300	0	16,500
	Subtotal Environmental Health		836,700	207,700	213,600	1,258,000
Statutory Building Control	Planning and Building Control Admin	Paul Bowley	255,300	72,800	1,100	329,200
Statutory Building Control	Building Control	Paul Bowley	(128,000)	69,500	98,500	40,000
Statutory Building Control	Securing Dangerous Structures	Paul Bowley	9,400	4,600	6,600	20,600
Statutory Building Control	Building Regulation Enforcement / Advice	Paul Bowley	34,900	18,700	26,300	79,900
Statutory Building Control	Street Naming	Neil Marriott	(3,700)	3,300	4,400	4,000
	Subtotal Statutory Building Control		167,900	168,900	136,900	473,700
Planning Strategy/Local Plan	Planning Strategy	Mark Russell	319,400	46,400	26,900	392,700
	Subtotal Planning Strategy/Local Plan		319,400	46,400	26,900	392,700

Committee Summary Heading (COMM2)	Committee Service Area (COMM3)	Budget Holder	2017/18 Budget (£) - Controllable items only	2017/18 Budget (£) - Corporate Recharges	2017/18 Budget (£) - Service specific Recharges	2017/18 Budget (£) As per Feb 2017 Council
Development Control	Development Control	Geraldine Le Cointe	(94,000)	162,000	252,800	320,800
Development Control	Trees	Geraldine Le Cointe	43,000	7,600	100	50,700
Development Control	Conservation	Geraldine Le Cointe	57,900	14,700	1,600	74,200
Development Control	Appeals	Geraldine Le Cointe	0	0	0	0
Development Control	Planning Appeal Costs	Geraldine Le Cointe	69,600	14,400	200	84,200
Development Control	Enforcement	Geraldine Le Cointe	107,800	23,100	400	131,300
Development Control	Footpath Diversion	Geraldine Le Cointe	(2,000)	700	0	(1,300)
	Subtotal Development Control		182,300	222,500	255,100	659,900
Economic Development	Economic Development	Mark Russell	54,200	0	0	54,200
Economic Development	Market Town Projects	Mark Russell	24,000	0	0	24,000
Economic Development	Regeneration	Mark Russell	108,300	29,300	12,700	150,300
	Subtotal Economic Development		186,500	29,300	12,700	228,500
Carbon Management	Energy Efficiency	Maria Hickman	93,400	21,100	8,900	123,400
	Subtotal Carbon Management		93,400	21,100	8,900	123,400
Waste and Recycling	Refuse Collection	Carlos Novoth	1,203,300	6,700	98,300	1,308,300
Waste and Recycling	Multi-Bank Recycling Sites	Carlos Novoth	1,137,700	15,800	100,600	1,254,100
Waste and Recycling	Recycling and Environmental Initiatives	Carlos Novoth	205,000	0	0	205,000
	Subtotal Waste and Recycling		2,546,000	22,500	198,900	2,767,400
Street Cleansing	Street Cleansing	Carlos Novoth	601,100	1,700	59,600	662,400
Environment Committee	ENVIRONMENT Total		5,124,100	810,400	927,500	6,862,000