

**CORPORATE DELIVERY PLAN PROGRESS 3<sup>RD</sup> QUARTER 2020/21  
(UNCOMPLETED ACTIONS ROLLED FORWARD FROM 2019/20)**

**1. BACKGROUND AND FOREWORD**

- 1.1** The Corporate Delivery Plan incorporating Key Actions for 2019/20 was agreed at full Council on 16 May 2019 following a number of officer and member workshops.
- 1.2** With the remote meeting protocol in place this report has been provided as an information sheet rather than as a report for the Committee. It has been prepared to show progress as at the end of the 3<sup>rd</sup> Quarter 2020/21 for those actions which were not completed during 2019/20 due to the impacts of the Covid-19 pandemic.
- 1.3** The postponement of the 2020 elections to May 2021 and the coronavirus pandemic has led to a reassessment of priorities, with the Council now working on a 1-year external Recovery Plan and a 2-year internal Modernisation Plan. These will gradually develop into a longer term renewal strategy which will form the basis for a new Corporate Plan in 2021.
- 1.4** As reported previously, the majority of CDP actions have been completed, namely:
- New Health and Wellbeing plan and
  - Corporate Procurement Strategy in place
  - Continued provision of new housing
  - Sheltered housing refurbishment completions
  - Support for the Stratford Park parkrun
  - Development of a 2030 Strategy
  - Investment in a low carbon community fleet
  - The tenant repairs service has moved in-house
  - Introduced new TM Strategy with significant ethical screening
  - Housing Delivery Strategy Adopted
  - Made a (pre-Covid) decision on Stratford Park Contract
  - Legal Services moved into a partnership

**2. PROGRESS ON THE KEY ACTIONS FOR 2019/20 ROLLED FORWARD TO 2020/21**

- 2.1** Below, under each of the 5 Corporate Delivery Plan priorities, are the headlines of the progress made for each of the remaining CDP Key Actions as at the end of the third quarter 2020/21.

**Eka Nowakowska, Policy & Performance Officer**  
**Ext: 4288**  
**Email: eka.nowakowska@stroud.gov.uk**

**ECONOMY: Help create a sustainable and vibrant economy that works for all**

**CDP1.1 Continue to allocate funds from the business rates pilot fund in line with the agreed principles: Supporting Local Businesses; Improving the Council's long-term financial position; Local Wealth Building; Supporting a Zero Carbon District; Reducing inequality.**

- No further funds have been allocated but the reserve now forms part of agreed recovery funding.

**CDP1.3 Progress and deliver the redevelopment of Brimscombe Port by securing planning permission and being ready to seek a development partner.**

- Much progress has been made over recent months with responses received from highways and the Environment Agency to the planning application. Final information is being prepared in relation to the response from Natural England. Applications are due to be considered at the February Development Control Committee subject to all information being ready in time. A paper is to be prepared for S&R committee on 4th March to seek approval to procure a developer partner, subject to receipt of planning permission and market conditions being right.

**AFFORDABLE HOUSING: Provide affordable, energy efficient homes for our diverse and changing population**

**CDP2.5 Contribute to our identified local housing need, by building new council homes through:**

- a) submitting planning applications for 56 units on 6 sites.**
- b) agreeing an approach to purchase more land.**

- The Strategy for New Council Homes was approved at the Housing Committee meeting held on the 22 September 2020. This sets out a framework for the purchase of land. Planning permission has been granted for 44 new homes across four sites and an application has been submitted for a further 5 new homes. The planning application for the remaining site is delayed due to legal issues regarding the access. Applications are to be made for a further 36 new homes in quarter 4.

**CDP2.8 Provide high quality, safe temporary accommodation for homeless single people and families within the district.**

- The provision of single homeless accommodation has unfortunately stalled as Gloucester City Homes has withdrawn from delivering this project. Resources have been concentrated on supporting the Government's

**Eka Nowakowska, Policy & Performance Officer**

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**Email: eka.nowakowska@stroud.gov.uk**

‘Everyone In’ drive to get rough sleepers off the streets and into accommodation during the pandemic.

**ENVIRONMENT: Help the community minimise its carbon footprint, adapt to the changing climate and continue to improve recycling rates**

**CDP3.11 Implement the revised Environment Strategy and develop an action plan with partners to incorporate our commitment to being a Carbon Neutral district by 2030 (CN2030).**

- The CN2030 Strategy public consultation feedback is under review. A redraft taking into account views received will be presented to full Council on 18th March 2021.

**CDP3.12 Work with partners to implement the next phase of the cycling and walking strategy, focussing on routes between Dudbridge-Nailsworth; Dursley–Cam-Uley; Wotton-Kingswood-Charfield.**

- Following requests from GCC for CIL funding, further match funding has been allocated from the cycling and walking budget to progress several routes as outlined in the route summaries below.
- Dudbridge-Nailsworth: £116k from CIL and £40k from the cycling and walking budget (total £156k) has been allocated to provide essential refurbishment works to Newman Henders bridge. Remaining track improvement works will also be completed from this allocation.
- Dursley-Cam-Uley: £25k from CIL and £25k from the cycling and walking budget (total £50k) has been allocated to complete design works for sections linking the Littlecombe development to the proposed cycle track at the north east Cam development. Public consultation on work to footpath CDU14 to make it suitable for cycling and re-designate it as a bridleway has been delayed due to Covid 19. The £50k allocated from the cycling and walking budget to complete these works remains in place.
- Wotton-Kingswood-Charfield: Sustrans have commenced the design phase for this project. SDC is contributing £8k for this piece of work. A request for a further £10k from the cycling and walking budget to complete this work is currently being considered.

In addition to those routes above that form part of the Corporate Delivery Plan, the following CIL funding has been agreed or discussions progressed (last bullet point):

- Cainscross segregated cycleway: £25k from CIL and £25k from the cycling and walking budget (total £50k) has been allocated for the upgrading of 1.25km of existing advisory cycle lanes to provide light segregation

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between Lansdown and Cainscross Roundabout, connecting to onward strategic cycle routes.

- Frampton Cycle Path: £10k from CIL and £10k from the cycling and walking budget (total £20k) has been allocated for detailed design work to implement a safe link from the canal to the village in association with the completion of the canal restoration work.
- Stroud-Chalford: Meetings with the local parishes leading this project are due to be held to coordinate this proposed route with the proposed redevelopment of Brimscombe Port. This has yet to be formally agreed as a Council priority scheme.

**CDP3.13 In our role as statutory waste collection authority, support community groups to phase out single use plastics; whilst also reducing its use across council services.**

- As reported previously Stroud District Action on Plastic (SDAP) were invited to contribute to the SDC Christmas message promoted to residents alongside collection alterations over the festive period. This was shared widely on social media and appeared in local press. The SDAP AGM took place in December.

**CDP3.14 In Partnership with Stroud Town Council and Friends of the Lido submit a bid to National Lottery Heritage Fund for additional funding to refurbish Stratford Park Lido.**

- As stated in Q1 the project is being delayed due to the current pandemic. A meeting has taken place with a representative of the friends of the Lido and another is scheduled in for January. Again due the pandemic bids from the various agencies/ organisations are closed. The friends of the Lido will be part of the consultation process for the District leisure review.

**HEALTH AND WELL BEING: Promote the health and well-being of our communities and work with others to deliver the public health agenda**

**CDP4.18 Agree a long term investment and management plan for Stratford Park with partners and contractors**

- The consultants have been appointed (Max Associates). Angela has been appointed project lead and Mike Hammond as project sponsor. Keith Gerrard has a strategic oversight of the project and its progression. A plan for the project has been laid out and regular meetings are being held. Regular updates are being given to the Chair of CS&L.

**DELIVERY: Provide value for money to our taxpayers and high quality services to our customers**

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**CDP5.21 Create a strategic approach to building more effective partnerships with parish and town councils.**

- The Council continues to work constructively with Town and Parish Councils throughout the pandemic. Twice-weekly Member updates on the pandemic are now shared directly with Town and Parish Councils. Community Response staff have liaised closely with Town and Parish Councils in connection with the Community Resilience Grant funding available.

**CDP5.22 Adopt a clear vision and digital strategy which is fit for purpose to deliver good quality, convenient and efficient services for staff, residents and local businesses.**

- Work has been delayed by the pandemic but a vision and digital strategy is now in draft and initial modernisation discussions held with Group Leaders and Strategy & Resources members.

**CDP5.23 Explore the opportunities for income generation to help achieve financial self-sufficiency.**

- The Budget Strategy was approved by Council in October 2020 and includes an assessment of the pandemic impact. Savings targets have been introduced into the MTFP to move towards balancing in the longer term.

**2.2** In summary, progress on these key projects continues to progress well despite the impact of the pandemic. A strategic workshop took place in December with Alliance Members to finalise the Recovery Plan strategic priorities for the remainder of the municipal year 2020-21 and beyond, following an initial workshop with Group Leaders and Committee Chairs.

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