

Corporate Delivery Plan – January 2020 update report

CDP1: ECONOMY: Help create a sustainable and vibrant economy that works for all

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP1.1	Continue to allocate funds from the business rates pilot fund in line with the agreed principles: Supporting Local Businesses; Improving the Council's long-term financial position; Local Wealth Building; Supporting a Zero Carbon District; Reducing inequality	30/04/2020	Andrew Cummings	On Target 	10/01/2020: Quarter 3: Electric Vehicles have now been received and charging points installed at Ebley Mill. No further allocations of funding were made in Quarter 3.
CDP1.2	Support local wealth creation and local business growth through an updated procurement strategy incorporating social value principles.	31/03/2020	Sarah Turner	Completed 	30/07/2019: Quarter 2: Updated procurement strategy approved by Council on 18 July 2019. It incorporates local wealth creation under Procurement Aim 3 - Achieving Community Benefits. Also includes a Social Value Policy.
CDP1.3	Progress and deliver the redevelopment of Brimscombe Port by securing planning permission and being ready to seek a development partner.	31/07/2020	Leonie Lockwood	On Target 	07/01/2020: Quarter 3: Awaiting third party consultees feedback for the planning application for the infrastructure before it can be presented to DC Committee. Financial appraisal and soft market testing completed. Approval given at S&R on the 17 December to the procurement of a contractor for the infrastructure for phase 1 of the project on a design and build basis and to transfer the package over to the development partner who is delivering the residential/commercial development (once appointed) to co-ordinate, manage and deliver.
CDP1.4	Submit a bid to the National Lottery Heritage Fund by April 2020 to restore the canal link between Stonehouse and Saul.	24/04/2020	Dave Marshall	On Target 	18/09/2019: Quarter 2: Draft bid document 60% complete

Corporate Delivery Plan – January 2020 update report

CDP2: AFFORDABLE HOUSING: Provide affordable, energy efficient homes for our diverse and changing population

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CDP2.5	Contribute to our identified local housing need, by building new council homes through: a) submitting planning applications for 56 units on 6 sites b) agreeing an approach to purchase more land	30/04/2020	Kimberley Read	On Target 	08/01/2020: Quarter 3: Planning permission has been secured for 8 new homes at Gloucester Street/Bradley Street, Wotton-Under-Edge. Planning applications have been submitted for 20 units at Ringfield Close, Nailsworth, 7 units at Summersfield Road, Minchinhampton and 9 units at Broadfield Road, Eastington. The planning applications are due for determination shortly. These have been in the planning system for some time due to comments from Highways. Planning applications for the remaining 12 units are being drafted for Orchard Road, Ebley and Queens Drive, Cashes Green, with a view to these being submitted in early 2020. This milestone has slipped due to limited resources in the team and additional ecology surveys required. The revised specification has been agreed which will enable the team to deliver new homes to a SAP rating of 86. This is a positive step in the right direction towards achieving a Carbon Zero District by 2030. The budgets have been reviewed to reflect the revised specification and are being presented to Housing Committee (Dec 19), S&R Committee (Jan 20) and Full Council (Feb 20). The Expressions of Interest document is ready to distribute following approval of the revised budgets.
CDP2.6	Adopt the Housing Revenue Account 5-year delivery plan	24/12/2019	Kevin Topping	Completed 	11/12/2019: Quarter 3: HC agreed to adopt the delivery plan on 10 Dec 2019
CDP2.7	Commence improvements to the sheltered housing schemes in Nailsworth (Concord) and Minchinhampton (George Pearce House)	31/03/2020	Chris Horwood	On Target 	07/01/2020: Quarter 3: All works are completed at Concord in Nailsworth. Architects and contractors are in place for the next scheme at George Pearce House in Minchinhampton and works have been agreed and authorised. Start on-site was 9/12/19 with works due to be completed in this financial year.
CDP2.8	Provide high quality, safe temporary accommodation for homeless single people and families within the district	30/04/2020	Pippa Stroud	Overdue 	07/01/2020: Quarter 3: The Salvation Army has revised their approach and no longer wish to sell the property but are offering the property on a long leasehold basis, at a low rent to reflect the capital works which would need to be undertaken. At the same time, Gloucester City Homes has stated that it may again be interested in managing this property on our behalf.

Corporate Delivery Plan – January 2020 update report

CDP2.9	Work to bring the reactive maintenance service in-house by 1 April 2020, providing better customer service and efficiencies.	01/04/2020	Joe Gordon	On Target 	14/11/2019: Quarter 2: All of the 16 mini projects are on target. TUPE remains high risk due to the uncertainty of trades available for transfer to the new service. Risk is being addressed operationally and strategically at monthly meetings (PCM and MGM). Void works are out to tender. Works will commence on fitting out of the depot 18 November. Updates and progress are available to aces via the HUB
CDP2.10	Adopt the housing strategy incorporating the delivery of community-led housing	31/03/2020	Pippa Stroud	Completed 	13/11/2019: Quarter 2: The new Housing Strategy 2019 - 24 was adopted at Housing Committee on 10th September and has been published: https://www.stroud.gov.uk/housing/housing-strategy

CDP3: ENVIRONMENT: Help the community minimise its carbon footprint, adapt to the changing climate and continue to improve recycling rates

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CDP3.11	Implement the revised Environment Strategy and develop an action plan with partners to incorporate our commitment to being a Carbon Neutral district by 2030 (CN2030).	30/04/2020	Brendan Cleere	On Target 	13/11/2019: Quarter 2: The CN2030 post commenced 2nd September 2019 and is making progress in all areas covered by the commitments made by the council. The RE resource assessment is complete and the draft report is being finalised ahead of the Local Plan Consultation. Highlights include: the Council Tax and Business rate project is secured and initiating, the EOI to ERDF was submitted in partnership with Glos County Council, viability work on PV and Storage projects in our sheltered housing is secured through funding and cross county collaborations on the CN2030 agenda are in discussion.
CDP3.12	Work with partners to implement the next phase of the cycling and walking strategy, focussing on routes between Dudbridge-Nailsworth; Dursley-Cam-Uley; Wotton-Kingswood-Charfield.	30/04/2020	Mark Russell	On Target 	07/01/2020: Quarter 3: Progress: Progress on the routes to date is as follows: Dudbridge to Nailsworth – Resurfacing for southern half (Nailsworth to Woodchester) is almost complete. Funding to complete the northern half (Woodchester to Dudbridge) has now been secured from health and wellbeing budgets. Preliminary works have been completed and resurfacing is underway. Dursley-Cam-Uley – Definitive route now identified. Follow up work including resurfacing, footpath to bridleway re-designation, highway redesign options, is being explored. Ongoing negotiations between the local Greenway group and developers to implement those sections within Littlecombe and North East Cam developments. Wotton-Kingswood-Charfield – A preferred route has now been identified in a Sustrans feasibility report stage 2. The Council has committed £10k from budgets towards the design phase, being carried out through the local Greenway group.

Corporate Delivery Plan – January 2020 update report

CDP3.13	In our role as statutory waste collection authority, support community groups to phase out single use plastics; whilst also reducing its use across council services	30/04/2020	Mike Hammond	On Target 	14/11/2019: Quarter 2: This project has continued to progress across the District
CDP3.14	In Partnership with Stroud Town Council and Friends of the Lido submit a bid to National Lottery Heritage Fund for additional funding to refurbish Stratford Park Lido.	30/04/2020	Rob Griffiths	On Target 	14/11/2019: Quarter 2: Tricolor Associates progressing well with the support of Rupert Blackstone at Wattcraft on heat options study for the Lido - investigating the heating of the Lido using the CHP capacity and the positive gas boiler spare capacity from the Leisure Centre's indoor plant room. Initial Appraisal of Design Interventions from Purcell and we are still working to define the Small, Medium and Large options for redevelopment of the Lido. Our aim is to finish the business case and bid by 31/01/2020
CDP3.15	Publish an assessment of opportunities to expand the green infrastructure network through the Local Plan Review.	30/04/2020	Mark Russell	Completed 	01/11/2019: Quarter 2: The GI, Recreation and Open Space Study has been completed and published. A members seminar was held to receive a presentation by the consultants.

CDP4: HEALTH & WELLBEING: Promote the health and wellbeing of our communities and work with others to deliver the public health agenda

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP4.16	Adopt a new Health and Well Being Plan to guide council service delivery.	31/03/2020	Jon Beckett	Completed 	25/09/2019: Quarter 2: Health and Wellbeing plan Adopted by Community Services and Licensing committee in September 2019
CDP4.17	Make a decision extending the contract for the provision of leisure centre services at Stratford Park and consider options for future provision	31/01/2020	Mike Hammond	On Target 	25/09/2019: Quarter 2: A number of draft reports has been created with Officers recommendation. Further discussion will be held prior to taking to committee.
CDP4.18	Agree a long term investment and management plan for Stratford Park with partners and contractors	31/03/2020	Mike Hammond	Not Started 	14/11/2019: Quarter 2: This CDP point will form joint review with the extension of the SPLC contract.
CDP4.19	Support the setting up and delivery of a weekly Parkrun in Stratford Park	31/08/2019	Mike Hammond	Completed 	25/09/2019: Quarter 2: The Park run is now up and running. There has been three events held to date and continues to grow in strength

Corporate Delivery Plan – January 2020 update report

CDP4.20	Implement the first year's action plan of the Council's Older People's Housing Strategy	24/12/2019	Lynne Mansell	On Target 	13/11/2019: Quarter 2: as quarter one, actions identified will be shared with members by way of a briefing note on progress in December 2019 including the removal of the hardwire alarm system, customer choice lifeline pendant which can be opted in or out depending on circumstances, checking allocations advice, reviewing promotional advice to new and future tenants, review of allocations process and funding opportunities from the newly appointed project officer
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CDP5: DELIVERY: Provide value for money to our taxpayers and high quality services to our customers

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CDP5.21	Create a strategic approach to building more effective partnerships with parish and town councils.	30/04/2020	Andrew Cummings	On Target 	10/01/2020: Quarter 3: Officers have met to agree a plan to build on relationships during 2020. An initial review is to be carried out to capture the current position on all points of interaction and consultation with town and parish Councils. In addition to the regular operational meeting to be held in January there is to be a strategic workshop, probably in March, to discuss two fundamental points. 1) What does an effective relationship between the district and town and parish Councils look like? 2) What priorities would T&PC like to be included in the new CDP.
CDP5.22	Adopt a clear vision and digital strategy which is fit for purpose to deliver good quality, convenient and efficient services for staff, residents and local businesses.	31/01/2020	Andrew Cummings	On Target 	10/01/2020: Quarter 3: Progress continues on many of the essential infrastructure works being carried out under the guidance of Foresight. This includes a prioritisation of areas relating to the network outage experienced in November 2019. A members' IT task and finish group was held in December 2019 to update members on progress. The new director of Change and Transformation will be working with colleagues to deliver digital transformation as part of the modernisation agenda.
CDP5.23	Explore the opportunities for income generation to help achieve financial self-sufficiency.	31/03/2020	Andrew Cummings	On Target 	10/01/2020: Quarter 3: Fees and charges have been approved by each service committee. F&C policy is to be considered by Council as part of the budget setting process.
CDP5.24	Work collaboratively through partnerships and external stakeholders to achieve greater influence to deliver the Council's objectives.	31/03/2020	Andrew Cummings	On Target 	15/01/2020: Quarter 3: With regards to Vision 2050 the County Council have been giving further consideration as to how to better align the vision and ambitions for the County. This will impact on the work of the Severn Vale board.