

Corporate Delivery Plan – Q2 update report

CDP1: ECONOMY: Help create a sustainable and vibrant economy that works for all

Code	Action Required	Deadline	Lead Officer	Status		Comments
CDP.1	Continue to allocate funds from the business rates pilot fund in line with the agreed principles: Supporting Local Businesses; Improving the Council's long-term financial position; Local Wealth Building; Supporting a Zero Carbon District; Reducing inequality	30/04/2020	Andrew Cummings	On Target		15/11/2019: Quarter 2: Electric Vehicles have begun to arrive during the quarter. S&R have made no further allocations of funds but initial discussions have been held around a peer to peer lending option being developed.
CDP.2	Support local wealth creation and local business growth through an updated procurement strategy incorporating social value principles.	31/03/2020	Sarah Turner	Completed		30/07/2019: Quarter 2: Updated procurement strategy approved by Council on 18 July 2019. It incorporates local wealth creation under Procurement Aim 3 - Achieving Community Benefits. Also includes a Social Value Policy.
CDP.3	Progress and deliver the redevelopment of Brimscombe Port by securing planning permission and being ready to seek a development partner.	31/07/2020	Leonie Lockwood	On Target		20/09/2019: Quarter 2: Planning consultations in progress, soft market testing and financial appraisal underway
CDP.4	Submit a bid to the National Lottery Heritage Fund by April 2020 to restore the canal link between Stonehouse and Saul.	24/04/2020	Dave Marshall	On Target		18/09/2019: Quarter 2: Draft bid document 60% complete

Corporate Delivery Plan – Q2 update report

CDP2: AFFORDABLE HOUSING: Provide affordable, energy efficient homes for our diverse and changing population

Code	Action Required	Deadline	Lead Officer	Status		Comments
CDP.5	Contribute to our identified local housing need, by building new council homes through: a) submitting planning applications for 56 units on 6 sites b) agreeing an approach to purchase more land	30/04/2020	Kimberley Read	On Target		23/09/2019: Quarter 2: The revised specification was presented to Housing Review Panel on 8th October. There is further information to be provided to members about the options for achieving a SAP rating of 86, for example indicative running costs to tenants, and the cost of changing from gas to air source heat pumps or electric heating. This is to be provided by the next Housing Review Panel meeting on 12th November for further discussion.
CDP 6	Adopt the Housing Revenue Account 5-year delivery plan	24/12/19	Kevin Topping	On Target		08/10/2019: Quarter 2: HRP meeting in November being used to enable members to shape the delivery plan based on consultation feedback, the CDP and the MTFP

Corporate Delivery Plan – Q2 update report

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP 7	Commence improvements to the sheltered housing schemes in Nailsworth (Concord) and Minchinhampton (George Pearce House)	31/03/2020	Chris Horwood	On Target 	24/09/2019: Quarter 2: The refurbishment works at Concord are due to be completed as planned on the 18th October and an official re-opening event is planned for that day followed by the residents' celebrations for the 50th anniversary of Concord originally opening. Designs have been prepared for George Pearce House and costs are awaited in order that these can be presented to Steering Group for approval. As the contractors has already been appointed through the Westworks DPS they have already visited the site and are involved in developing the proposals. The works are due to commence on site in January.
CDP 8	Provide high quality, safe temporary accommodation for homeless single people and families within the district	30/04/2020	Pippa Stroud	Overdue 	13/11/2019: Quarter 2: We had reluctantly decided to abandon the project to provide temporary accommodation in the Chapel Street Salvation Army building due to a persistent lack of response from the Salvation Army's central office. However, our communication to the SA about this has galvanised them into action and the project is once more making progress. Unfortunately, project partners Gloucester City Homes have recently announced their decision to withdraw from the project in order to concentrate on new-build general needs affordable housing

Corporate Delivery Plan – Q2 update report

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.9	Work to bring the reactive maintenance service in-house by 1 April 2020, providing better customer service and efficiencies.	01/04/2020	Joe Gordon	On Target 	14/11/2019: Quarter 2: All of the 16 mini projects are on target. TUPE remains high risk due to the uncertainty of trades available for transfer to the new service. Risk is being addressed operationally and strategically at monthly meetings (PCM and MGM). Void works are out to tender. Works will commence on fitting out of the depot 18 November. Updates and progress are available to aces via the HUB
CDP.10	Adopt the housing strategy incorporating the delivery of community-led housing	31/03/2020	Pippa Stroud	Completed 	13/11/2019: Quarter 2: The new Housing Strategy 2019 - 24 was adopted at Housing Committee on 10th September and has been published: https://www.stroud.gov.uk/housing/housing-strategy

Corporate Delivery Plan – Q2 update report

CDP3: ENVIRONMENT: Help the community minimise its carbon footprint, adapt to the changing climate and continue to improve recycling rates

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.11	Implement the revised Environment Strategy and develop an action plan with partners to incorporate our commitment to being a Carbon Neutral district by 2030 (CN2030).	30/04/2020	Barry Wyatt	On Target 	08/08/2019: Quarter 2: The CN2030 post commenced 2 nd September 2019 and is making progress in all areas covered by the commitments made by the council. The RE resource assessment is complete and the draft report is being finalised ahead of the Local Plan Consultation. Highlights include: the Council Tax and Business rate project is secured and initiating, the EOI to ERDF was submitted in partnership with Glos County Council, viability work on PV and Storage projects in our sheltered housing is secured through funding and cross county collaborations on the CN2030 agenda are in discussion.

Corporate Delivery Plan – Q2 update report

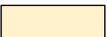
Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP 12	Work with partners to implement the next phase of the cycling and walking strategy, focussing on routes between Dudbridge-Nailsworth; Dursley–Cam-Uley; Wotton-Kingswood-Charfield.	30/04/2020	Mark Russell	On Target	01/11/2019: Quarter 2: Progress on the routes to date is as follows: Dudbridge to Nailsworth – Resurfacing for southern half (Nailsworth to Woodchester) has commenced, with preliminary works already started. Sources of funding to complete the northern half (Woodchester to Dudbridge) is being explored. Dursley-Cam-Uley – Definitive route now identified. Follow up work including resurfacing, footpath to bridleway re-designation, highway redesign options, is being explored. Ongoing negotiations between the local Greenway group and developers to implement those sections within Littlecombe and North East Cam developments. Wotton-Kingswood-Charfield – Sustrans feasibility report completed looking at route options and willingness of landowners to cooperate. The local Greenway group will now look at detailed design options and are seeking sources of funding with assistance of SDC.

Corporate Delivery Plan – Q2 update report

Code	Action Required	Deadline	Lead Officer	Status		Comments
CDP.13	In our role as statutory waste collection authority, support community groups to phase out single use plastics; whilst also reducing its use across council services	30/04/2020	Mike Hammond	On Target		14/11/2019: Quarter 2: This project has continued to progress across the District
CDP.14	In Partnership with Stroud Town Council and Friends of the Lido submit a bid to National Lottery Heritage Fund for additional funding to refurbish Stratford Park Lido.	30/04/2020	Rob Griffiths	On Target		14/11/2019: Quarter 2: Tricolor Associates progressing well with the support of Rupert Blackstone at Wattcraft on heat options study for the Lido - investigating the heating of the Lido using the CHP capacity and the positive gas boiler spare capacity from the Leisure Centre"s indoor plant room. Initial Appraisal of Design Interventions from Purcell and we are still working to define the Small, Medium and Large options for redevelopment of the Lido. Our aim is to finish the business case and bid by 31/01/2020
CDP.15	Publish an assessment of opportunities to expand the green infrastructure network through the Local Plan Review.	30/04/2020	Mark Russell	On Target		01/11/2019: Quarter 2: The GI, Recreation and Open Space Study has been completed and published. A members seminar was held to receive a presentation by the consultants.

Corporate Delivery Plan – Q2 update report

CDP4: HEALTH & WELLBEING: Promote the health and wellbeing of our communities and work with others to deliver the public health agenda

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.16	Adopt a new Health and Well Being Plan to guide council service delivery.	31/03/2020	Jon Beckett	Completed 	25/09/2019: Quarter 2: Health and Wellbeing plan Adopted by Community Services and Licensing committee in September 2019.
CDP.17	Make a decision extending the contract for the provision of leisure centre services at Stratford Park and consider options for future provision	31/01/2020	Mike Hammond	On Target 	25/09/2019: Quarter 2: See below. A report will be brought to Committee to set out options for how to proceed in respect of the current contract, where there is the contractual possibility to extend the current contract to 2024 as well as to end it in 2021.
CDP.18	Agree a long term investment and management plan for Stratford Park with partners and contractors	31/03/2020	Mike Hammond	Not Started 	14/11/2019: Quarter 2: Financial provision will be made, as part of the current round of budget setting, for a study to investigate what we want to achieve in the longer term with all the different leisure and cultural facilities in Stratford Park and across the district more generally. This will inform our short-term view on the contract for the provision of leisure centre services at Stratford Park.
CDP.19	Support the setting up and delivery of a weekly parkrun in Stratford Park	31/08/2019	Mike Hammond	Completed 	25/09/2019: Quarter 2: The first parkrun was held on Saturday 31 August 2019 and is now established as a weekly event which is well supported by both participants and volunteers.

Corporate Delivery Plan – Q2 update report

CDP5: DELIVERY: Provide value for money to our taxpayers and high quality services to our customers

Code	Action Required	Deadline	Lead Officer	Status		Comments
CDP.20	Implement the first year's action plan of the Council's Older People's Housing Strategy	24/12/2019	Lynne Mansell	On Target		13/11/2019: Quarter 2: as quarter one, actions identified will be shared with members by way of a briefing note on progress in December 2019 including the removal of the hardwire alarm system, customer choice lifeline pendant which can be opted in or out depending on circumstances, checking allocations advice, reviewing promotional advice to new and future tenants, review of allocations process and funding opportunities from the newly appointed project officer
CDP.21	Create a strategic approach to building more effective partnerships with parish and town councils.	30/04/2020	Andrew Cummings	On Target		15/11/2019: Quarter 2: An initial meeting has been held with a working group to consider the "Working Together" protocol with another one planned for the end of November. SLT is to consider progress and how these can be integrated into a corporate approach.

Corporate Delivery Plan – Q2 update report

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.22	Adopt a clear vision and digital strategy which is fit for purpose to deliver good quality, convenient and efficient services for staff, residents and local businesses.	31/01/2020	Andrew Cummings	On Target	15/11/2019: Quarter 2: Significant progress has been made with the appointment of Foresight Consulting to lead on IT development. Foresight have both produced a report setting out a capital investment programme and led on the technical project management. Clear workstreams have been identified and weekly progress reports are received and reviewed.
CDP.23	Explore the opportunities for income generation to help achieve financial self-sufficiency.	31/03/2020	Andrew Cummings	On Target	14/11/2019: Quarter 2: LGA commissioned consultant has delivered one of the budget workshops to members. Of the ideas shared a lottery and better Treasury Management are being taken forward as immediate priorities with the final TM panel planned for November 14th. Lists of fees and charges will be presented to service committee throughout the budget setting process. Contact has also been made with Cheltenham BC who have agreed to bring officers and members to deliver a presentation on their commercial journey.

Corporate Delivery Plan – Q2 update report

Code	Action Required	Deadline	Lead Officer	Status		Comments
CDP.24	Work collaboratively through partnerships and external stakeholders to achieve greater influence to deliver the Council's objectives.	31/03/2020	Andrew Cummings	On Target		15/11/2019: Quarter 2: S&R have now agreed the partnership with One Legal subject to a business case. Terms of Reference have been agreed for the Severn Vale Board with Stroud also being invited to form part of other "Vision 2050" Boards. The District has recently hosted the GCC "Economic Growth Scrutiny Committee"