

STRATEGY AND RESOURCES COMMITTEE

17 DECEMBER 2019

7

Report Title	BUDGET MONITORING REPORT 2019/20 QUARTER 2
Purpose of Report	To present to the Committee a forecast of the outturn position against the General Fund revenue budget and capital programme and Housing Revenue Account for 2019/20 in order to give an expectation of possible variances against budget and items to be considered as part of the budget setting process.
Decision(s)	The Committee RESOLVES: a) To note the outturn forecast for the General Fund Revenue budget and Capital Programme. b) To note the outturn forecast for the Housing Revenue Account. c) To revise the salary budgets in line with the approved Senior Leadership Team structure (under the scheme of virement) as set out in paragraph 3.5.
Consultation and Feedback	Budget holders have been consulted about the budget issues in their service areas. The feedback has been incorporated in the report to explain differences between budgets and actual income and expenditure.
Financial Implications and Risk Assessment	There are no financial implications arising directly from this report. The contents set out the latest financial monitoring position for the General Fund, HRA and the Capital Programme. Lucy Clothier, Interim Accountancy Manager Tel: 01453 754343 Email: lucy.clothier@stroud.gov.uk
Legal Implications	There are no legal implications arising from the recommendations in this report Patrick Arran, Interim Head of Legal Services & Monitoring Officer Tel: 01453 754369 Email: patrick.arran@stroud.gov.uk
Report Author	Adele Rudkin, Accountant Tel: 01453 754109 Email: adele.rudkin@stroud.gov.uk Lucy Clothier, Interim Accountancy Manager Tel: 01453 754343 Email: lucy.clothier@stroud.gov.uk
Options	None
Performance Management Follow Up	Budgets will continue to be monitored on a regular basis by budget holders supported by Finance. Further finance reports will update the committee in April 2020, with the outturn position reported to Strategy and Resources Committee in June 2020.

Background Papers/ Appendices	Appendix A – Strategy and Resources Breakdown Appendix B – Other Service Committee Summaries Appendix C – HRA Summary
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1. Background

- 1.1 This report provides the second monitoring position statement for the financial year 2019/20. The purpose of this report is to notify members of any known significant variations to budgets for the current financial year, highlight any key issues, and to inform members of any action to be taken if required.
- 1.1 **Due to the volume of information contained in the report, it would be helpful where members have questions on matters of detail that they could be referred to the report author or the appropriate service manager before the meeting.**

2. General Fund Revenue Position

- 2.1 The original net General Fund Revenue budget for 2019/20 was approved by Council at their meeting in February 2019 including budget proposals of the administration.
- 2.2 A proposal to amend the budget to reflect the Senior Leadership Team structure has been included in paragraph 3.5.
- 2.3 The forecast for the General Fund is an overspend of **£188k** (after additional reserve transfers), as shown in Table 1. This is a change of **+£69k** from the Quarter 1 position presented to Strategy and Resources in October 2019.
- 2.4 This report includes detail on both Strategy and Resources Committee budgets and the overall General Fund position. Budget information which has been presented to other committees is reproduced for information purposes in Appendix A.

Table 1 – General Fund Revenue Budgets

	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Reserve Transfers (£'000)	2019/20 Outturn Variance (£'000)
GENERAL FUND					
Community Services and Licensing	3,334	3,154	3,180	0	26
Environment	5,425	5,696	5,720	44	68
Housing General Fund	538	710	774	0	64
Strategy and Resources	6,480	7,308	7,357	(37)	12
Accounting Adjustments	(1,285)	(1,560)	(1,560)	0	0
Net Revenue Expenditure	14,492	15,308	15,470	7	170
Funding from Govt Grants/Council Tax	(15,068)	(15,168)	(15,150)	0	18
Transfers to/(from) Earmarked Reserves	576	(140)	(140)	0	0
Total General Fund	0	0	181	7	188

Note: tables may contain rounding differences

2.5 Key areas of variance:

2.6 Cultural Services – The Pulse £61k overspend

A £25k forecast has been identified within salaries. Currently there are members of the team on maternity leave, long term sick and re-allocation of duties due to medical needs.

Utilities are forecast to overspend by £19k, this has been investigated by CHP experts.

An overspend on marketing has been predicted, this is due to an upgrade of our website, which will mean the website is future proofed and will prove to be an important asset in terms of generating further income and communicating with both new and existing customers.

2.7 Development Control - £140k overspend

Development Control and Planning Strategy have been restructured in order to reflect an improved and more robust officer hierarchy. It is expected that this additional cost will be funded from planning application fees (in line with previous years). However, officers are mindful of future unknowns that may impact income, such as Brexit and the fact that many large strategic sites identified in the local plan have already been the subject of planning applications. This position will continue to be monitored throughout the year.

2.8 Homelessness - £95k overspend

Spend on temporary accommodation continues to be high and despite an increase in budget in 2019/20, the current forecast is for net expenditure to exceed budget by £95k. A pilot has been undertaken, using an HRA dwelling as temporary accommodation for a family and it is intended that this pilot be extended in order to reduce the use of expensive family accommodation out of district.

3. Strategy & Resources Committee Revenue budgets

3.1 The latest budget for Strategy and Resources Committee is £7.308m. The monitoring position at Quarter 2 shows a projected net overspend of £12k. Appendix A provides an overview of the committee's budget.

Table 2 – Revenue budgets Strategy & Resources Committee 2019/20

	Para Refs	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Reserve Transfers (£'000)	2019/20 Outturn Variance (£'000)
Strategy & Resources Committee						
Car Parks	3.4	(653)	(618)	(587)	0	31
Senior Leadership Team	3.5	112	357	432	(37)	38
Commercial Properties	3.12	(21)	(14)	98	0	112
Communications		137	137	137	0	0
Corporate Business Services	3.6	201	201	174	0	(27)
Corporate Expenditure & Income	3.7	1,860	464	349	0	(116)
Corporate Services (Legal)	3.8	476	476	518	0	42
Democratic Representation & Management		506	696	704	0	8
Director (Corporate Services)		48	48	51	0	3
Facilities Management	3.9	442	441	484	0	43
Financial Services	3.10	721	721	667	0	(54)
Head of Finance		83	27	15	0	(12)
Human Resources		407	411	411	0	0
Information & Communication Technology	3.11	1,604	1,604	1,579	0	(25)
Other Properties	3.13	89	96	71	0	(25)
Pension Lump Sum		0	1,883	1,883	0	0
Property Services		470	379	374	0	(5)
Strategy and Resources TOTAL		6,480	7,308	7,357	(37)	12

3.2 The forecast for Q2 has changed by £68k. There are in year vacancies within Legal which has reduced the overall pressure by £55k, Corporate income and expenditure has changed by (£89k). Additional pressures are forecast in Investment Assets (dilapidations) and Facilities Management.

3.3 The table below outlines the key variances for this Committee

Table 3 – Headline Budget Variances

Service	Para Refs	Overspend/ (Underspend) (£'000)
Car Parks	3.4	31
Senior Leadership Team	3.5	38
Corporate Business Services	3.6	(27)
Corporate Expenditure & Income	3.7	(116)
Corporate Services (Legal)	3.8	42
Facilities Management	3.9	43
Financial Services	3.10	(54)
Information & Communication Technology	3.11	(25)
Commercial Properties	3.12	112
Other Properties	3.13	(25)
Strategy & Resources TOTAL		19

3.4 Car Parks - £31k overspend

(Mike Hammond, xtn 4447, mike.hammond@stroud.gov.uk)

A variance has been forecast across the entirety of the budgets for car parking and enforcement. The majority of this relates to parking fee revenue that illustrates shortfall in multiple locations. This is being closely monitored and a clearer picture will be formed after the peak retail period in the lead-up to Christmas.

3.5 Senior Leadership Team – £38k overspend

(Kathy O’Leary, xtn 4780, kathy.oleary@stroud.gov.uk)

It is proposed that the budgets for the Senior Leadership Team be amended in line with the structure approved by Strategy and Resources in July 2019. The proposal includes utilising the remaining budget on the three Director posts and creating four new Strategic Director post budgets (part year in 2019/20).

A net variance of £38k has been forecast, after a transfer from the Transformation Reserve of £37k. This variance incorporates recruitment costs associated with the new senior management structure along with salary estimates for the remainder of the financial year for these posts.

The net variance can be funded from other in year underspends including the vacant Head of Finance post.

3.6 Corporate Business Services – (£27k) underspend

(Andrew Cummings, xtn 4115, andrew.cummings@stroud.gov.uk)

This underspend is due to a salary vacancy within the service.

3.7 Corporate Expenditure & Income – (£116k) underspend

(Andrew Cummings, xtn 4115, andrew.cummings@stroud.gov.uk)

An underspend is forecast against the budget for the Minimum Revenue Provision (MRP). The requirement for a provision has been considered against the current capital programme. In addition, the sale of some of the Littlecombe units has created funds for debt repayment, reducing the MRP needed. This will offset loss of future

rental income. This position could change depending on the position of any sales of units at Littlecombe.

3.8 **Corporate Services – Legal £42k overspend**

(Patrick Arran, xtn 4369, patrick.arran@stroud.gov.uk)

This overspend is the additional cost associated with the Interim Legal Services & Monitoring Officer. This role has been extended until the end of this financial year. This cost is partly offset by in year vacancies within the service.

3.9 **Facilities Management – £43k overspend/income shortfall**

(Mike Hammond, xtn 4447, mike.hammond@stroud.gov.uk)

The income shortfall has arisen due to a tenant within Ebley Mill exercising their right to use the break clause within their contract, which means they will leave in January 2020. Additional Income has been taken into consideration with the letting of the New Block vacant office space from October 2019.

An overspend has been forecast on Ebley Mill expenditure, predominately around Business Rates and internal refurbishment within Ebley Mill.

3.10 **Financial Services – (£54k) underspend**

(Andrew Cummings, xtn 4115, andrew.cummings@stroud.gov.uk)

This underspend is generally attributable to an in-year salary saving within the service. The Principal Accountant has been seconded to the Accountancy Managers role on an interim basis. The backfill arrangements that have been put into place have led to a saving.

3.11 **ICT – (£25k) underspend**

(Sean Ditchburn, xtn 4256, sean.ditchburn@stroud.gov.uk)

A (£55k) underspend on salaries is forecast, this is attributable to two senior ICT posts not being recruited to this financial year. A full review of the service will be dealt with by the new appointed Director of Transformation. An overspend of £30k is also forecast. Windows 2008r2 will no longer be supported from January 2020, so work around server migrations will be necessary.

3.12 **Commercial Properties - £112k overspend**

(Alison Fisk, xtn 4430, alison.fisk@stroud.gov.uk)

Members will recall that the Council's head lease of Phase 4 of the industrial units at Oldends Lane, Stonehouse expires on the 6 December 2019. The Dilapidation costs at the end of the lease have been reduced as far as possible but a settlement of £65k has been reached. This is the final phase of units to be handed back.

Lettings, sales and interest in the Littlecombe Units have increased substantially and there are now two units occupied, another one will be occupied by Tenant Services from 1 April and five are currently under offer. This leaves one unit available and we have interest in this unit. There is a loss of rental income in the budget of £30k due to units being sold rather than let and as more of the units are expected to be sold this will further impact on the revenue budget, which assumes lettings.

There is also an £8k overspend on building maintenance for Gossington Depot, pressure on the building maintenance budget has been identified in the budget setting process.

3.13 Other Properties – (£25k) additional income
(Alison Fisk, xtn 4430, alison.fisk@stroud.gov.uk)

Additional rental income along with additional meeting room bookings have been forecast on the Old Town Hall. The remainder of the variance is (£15k) is for the Ship Inn at Brimscombe, this will be transferred to reserves at year end and become part of the funding for Brimscombe Port redevelopment.

4. Housing Revenue Account Budget Position

4.1 The original net Housing Revenue Account (HRA) budget for 2019/20 was a transfer to reserves of (£103k), as approved by Council in January 2019. This has now been revised to a transfer to general reserves of (£50k) following Council approval in April 2019 of funding for the in-sourcing of the Housing Reactive Repairs and Maintenance Service.

4.2 The monitoring position for the service at Quarter 2 shows a projected net underspend of (£666k) (-3.0% of gross spend) against the current budget, as summarised in Table 4.

4.3 This is a net change of (£30k) from Quarter 1, although there are significant movements within Supervision and Management (£199k), Repairs and Maintenance £56k and Sheltered Housing £95k.

Table 4 – HRA Revenue Summary

Revenue Summary	Para Ref	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Outturn Variance (£'000)
Total Income	4.6	(22,325)	(22,325)	(22,907)	(582)
Total Expenditure	4.7-4.9	9,948	10,061	10,052	(9)
Total Other Costs and Income	4.10	12,501	12,501	12,426	(75)
Net HRA Expenditure		123	236	(430)	(666)
Transfers to/(from) Earmarked Reserves		(226)	(286)	(286)	0
Total HRA – Transfer (to)/from HRA General Reserves		(103)	(50)	(716)	(666)

Note: table may contain rounding differences

4.4 A more detailed breakdown of this table can be found in Appendix C. This position was reported to Housing Committee on 10 December 2019, with further details of the variance available in that report.

4.5 Key areas of variance:

4.6 Income – (£582k) additional income

Additional rental income is expected in this year, in part because of prudent budgeting of dwelling numbers included in the new build programme and sheltered modernisation programme.

There are also higher than budgeted levels of income for garage rents and leaseholder charges.

There is no significant movement from Quarter 1.

4.7 **Supervision and Management – (£233k) underspend**

Significant salary savings are currently expected, predominantly in Contract Services. This is largely due to posts being held vacant pending the implementation of the in-house repairs and maintenance service from April 2020.

4.8 **Repairs and maintenance - £181k overspend**

Maintenance spend is currently expected to be £181k overspent over the year, an increase of £56k on Quarter 1. This relates to responsive works across general maintenance and void properties.

4.9 **Sheltered Housing Service – (£12k) underspend**

As reported in Quarter 1, there is a reduced staffing cost compared to the budget (£59k) and significant savings made on services (£47k). This has however been offset by additional costs relating to works and equipment needed to implement the changes to call monitoring as approved by Housing Committee in September 2019.

4.10 **Interest payable/receivable – (£75k) underspend**

It is expected that the investment income will be higher than budgeted by £75k in this year. This is dependent on levels of reserves throughout the year and the prevailing interest rate and so is subject to change.

5. **Capital Programme**

5.1 The 2019/20 Capital Programme of £18.769m was approved by Council in January 2019. This was revised to £22.118m following approval of the carry forwards/slippage and profiling changes by Strategy and Resources Committee at their meeting in June 2019. Further re-profiling is proposed to go to Strategy and Resources Committee in January 2020.

5.2 Following the re-profiling of the capital programme as part of budget setting, the total General Fund capital budget is £5,997k. Currently spend is forecasted at £4,521k, as shown in Table 5, however the majority of the **(£1,476k) underspend** relates to the Canal, which is still under review and the profiling of the budget is expected to change in line with the amended Lottery Fund application timeline.

5.3 Other variances include IT works (£246k), which will continue to be monitored. Any slippage at the end of the year will be carried forward as part of the overall programme of IT works.

5.4 The Warm Homes grants, which cover grants for the whole county for which Stroud is leading, is expected to be £174k over budget. This additional cost can be reclaimed from Affordable Homes Solutions (funded by National Grid) and so won't affect the position of the General Fund.

5.5 The revised HRA capital budget of £10,010k is expected to have a net **underspend of (£86k)**. This includes an underspend in major works of (£168k), offset by additional spend on the new depot at Littlecombe of £150k.

5.6 There is also an underspend of (£216k) on the new build scheme at Tanners Piece and a property has been purchased totalling £143k.

5.7 The following table gives a breakdown of the capital programme.

Table 5 – Capital Summary

	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Outturn Variance (£'000)
Environment Capital Schemes				
Community Buildings Investment	0	0	0	0
Stratford Park Lido	200	0	0	0
Community Services Capital Schemes TOTAL	200	0	0	0
Canal	732	2,029	605	(1,424)
Market Town Centres Initiative Fund	50	113	113	0
Multi-Service Contract Vehicles	684	684	684	0
Stroud District Cycling & Walking Plan	100	100	100	0
Wallbridge-Gateway	0	0	0	0
Environment Capital Schemes TOTAL	1,566	2,926	1,502	(1,424)
Affordable Housing-Support to Registered Providers	0	39	39	0
Disabled Facilities Grant Scheme	330	330	330	0
Health through Warmth Grants	200	200	200	0
Park Homes	0	76	86	10
Private Sector Housing Loans	0	0	27	27
Temporary Accommodation	0	0	0	0
Warm Homes	1,000	853	1,027	174
Housing General Fund Capital Schemes TOTAL	1,530	1,498	1,709	211
Avon Mutual	0	50	50	0
Brimscombe Port Redevelopment	166	242	242	0
Ebley Mill Works	0	98	112	14
Electric Vehicle Aquisition	0	257	257	0
ICT Investment Plan	500	746	500	(246)
Littlecombe Business Units, Dursley	54	54	54	0
MSCP Resurfacing	0	120	89	(32)
Subscription Rooms - Refurbishment	0	6	6	0
Strategy and Resources Capital Schemes TOTAL	720	1,573	1,310	(264)
TOTAL GENERAL FUND CAPITAL SCHEMES	4,016	5,997	4,521	(1,476)
Major Works	8,549	7,581	7,414	(168)
New Build and Development	5,590	1,640	1,570	(70)
Other Capital Works	0	175	325	150
Sheltered Housing Modernisation	614	614	615	1
TOTAL HRA SCHEMES	14,753	10,010	9,924	(86)
TOTAL CAPITAL SCHEMES	18,769	16,007	14,445	(1,562)

Note: table may contain rounding differences

6. Strategy and Resources Capital Programme

6.1 Table 6 below shows the Capital Forecast position at Quarter 2 for Strategy and Resources Committee and shows a projected outturn of **£1.310m**.

Table 6 – Strategy and Resources Capital Programme

Strategy & Resources Capital Schemes	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Outturn Variance (£'000)
Avon Mutual	0	50	50	0
Brimscombe Port Redevelopment	166	242	242	0
Ebley Mill Works	0	98	112	14
Electric Vehicle Acquisition	0	257	257	0
ICT Investment Plan	500	746	500	(246)
Littlecombe Business Units, Dursley	54	54	54	0
MSCP Resurfacing	0	120	89	(32)
Subscription Rooms - Refurbishment	0	6	6	0
Strategy and Resources Capital Schemes TOTAL	720	1,573	1,310	(264)

6.2 Avon Mutual

The share purchase in the co-operative bank is now complete and a share certificate has been received. Avon Mutual continue to update on their progress and an update will be given to this committee when their banking licence is issued.

6.3 Brimscombe Port Redevelopment

Due to a delayed start to the procurement process, there will be reduced expenditure in some areas, further costs will be incurred on soft market testing and an updated appraisal. Overall the forecast budget remains on target.

6.4 Ebley Mill Works

Works are certified as practically complete, final progress payments have been paid to the contractors. (Contract retention is due for release, subject to final inspection in July 2020).

6.5 Electric Vehicle Acquisition

All the electric vehicles have now been delivered with the SDC fleet charging points currently being installed. The public charging electric points for are still being discussed at a new established Electric Vehicles and Fleet Sub Group with the County Council, this will ensure that a fair coverage for EV charge points are spread across our District.

6.6 ICT Investment Plan

The current forecast for this financial year for this project is £500k. This includes the replacement of the laptop Citrix terminals and the Storage Network (SAN). The server host and infrastructure programme will also start to get underway, which incorporates a new disaster recovery solution.

6.7 Littlecombe Business units, Dursley

£54k remains outstanding in the capital budget; this sum will cover the defects retention which will be returned on expiry of the defects liability period in this Financial Year.

6.8 MSCP Re-surfacing

The resurfacing works at the Multi Storey Car Park are have been certified as essentially complete. Final payments have been released to contractors, with release of retention subject to final inspection in June 2020.

Strategy and Resources Committee Breakdown

	Para Refs	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Outturn Variance (£'000)	2020/21 Original Budget (£'000)
Strategy & Resources Committee						
Car Parks (Other)		45	61	64	3	50
Car Parks (Stroud)		(698)	(679)	(651)	28	(698)
Car Parks	3.4	(653)	(618)	(587)	31	(648)
Chief Executive		112	197	271	36	219
Director of Resources		0	82	83	1	107
Director of Transformation		0	26	26	0	107
Director of Place		0	26	26	0	107
Director of Communities		0	26	26	0	107
Chief Executive	3.5	112	357	432	38	646
Brunel Mall		(44)	(37)	(35)	2	(66)
Brimscombe Port Business Park		50	50	50	0	(73)
Gossington Depot		29	29	37	8	63
Industrial Units, Stonehouse		(9)	(9)	61	70	0
Littlecombe Development, Dursley		(47)	(47)	(15)	31	(68)
Commercial Properties	3.1	(21)	(14)	98	112	(145)
Communications		137	137	137	0	140
Communications		137	137	137	0	140
Business Services		126	126	126	0	137
Corporate Change Team		75	75	48	(27)	166
Workforce Plan savings		0	0	0	0	0
Corporate Business Services	3.6	201	201	174	(27)	303
Corporate Expenditure & Income		1,860	2,247	2,132	(116)	1,530
Corporate Expenditure & Income	3.7	1,860	2,247	2,132	(116)	1,530
Legal Services		411	411	453	42	419
Procurement		65	65	65	0	67
Corporate Services (Legal)	3.8	476	476	518	42	486
Youth Councils		3	3	3	0	3
Democratic Services		82	82	82	0	84
Democratic Representation & Management		(148)	42	36	(6)	42
Members Expenses		364	364	361	(3)	364
Electoral Registration		107	107	120	13	121
Elections		98	98	101	3	105
Democratic Representation & Management		506	696	704	8	719
Director (Tenant & Corporate Services)		48	48	51	3	0
Director (Corporate Services)		48	48	51	3	0
Emergency Management		29	29	29	0	22
Facilities Management		10	10	10	0	0
Ebley Mill		402	401	444	43	452
Facilities Management	3.9	442	441	484	43	474
Financial Services		721	721	667	(54)	815
Financial Services	3.10	721	721	667	(54)	815

	Para Refs	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Outturn Variance (£'000)
Strategy & Resources Committee					
Head of Finance		83	27	15	(12)
Head of Finance		83	27	15	(12)
Human Resources		407	411	411	0
Human Resources		407	411	411	0
Information & Communication Technology		1,604	1,604	1,579	(25)
Information & Communication Technology	3.11	1,604	1,604	1,579	(25)
Bus Stations/Shelters		(4)	2	5	3
Merrywalks Precinct		0	0	1	1
Miscellaneous Properties and Land		84	92	62	(29)
May Lane		9	3	3	(0)
Other Properties	3.13	89	96	71	(25)
Head of Property Services		60	60	60	(0)
Property Services		254	254	248	(6)
Building Maintenance		157	66	67	1
Property Services		470	379	374	(5)
Strategy and Resources TOTAL		6,480	7,208	7,257	12

Other Service Committee Summaries

Community Services & Licensing Committee

	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Outturn Variance (£'000)
Community Services Committee				
Community Safety	208	220	225	5
Cultural Services - Arts and Culture	700	640	632	(8)
Cultural Services - Community Health & Wellbeing	169	205	204	(1)
Cultural Services - Sports Centres	(170)	(153)	(92)	61
Customer Services	387	387	346	(41)
Director (Customer Services)	135	23	9	(14)
Grants to Voluntary Organisations	337	337	337	0
Licensing	(62)	(62)	(43)	19
Public Spaces	1,286	1,323	1,341	19
Revenues and Benefits	244	129	119	(11)
Youth Services	101	106	102	(4)
Community Services and Licensing TOTAL	3,334	3,154	3,180	26

Environment Committee

	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Reserve Transfers (£'000)	2019/20 Outturn Variance (£'000)
Environment Committee					
Canal	6	32	40	0	8
Carbon Management	71	135	78	52	(5)
Development Control	41	130	270	0	140
Director (Development Services)	119	78	78	0	0
Economic Development	91	102	91	0	(11)
Health & Wellbeing	780	951	914	0	(37)
Land Charges & Street Naming	(51)	(42)	(15)	0	28
Planning Strategy/Local Plan	309	374	461	(76)	11
Statutory Building Control	92	(29)	(122)	69	(24)
Waste & Recycling: Other	20	20	20	0	1
Waste and Recycling: MSC	3,947	3,947	3,904	0	(42)
Environment TOTAL	5,425	5,696	5,720	44	68

Housing Committee – General Fund

Housing Committee	2019/20 Original Budget £k	2019/20 Revised Budget £k	2019/20 Forecast Outturn £k	2019/20 Outturn Variance £k
Homelessness	105	105	200	95
Homelessness Prevention	141	141	134	(7)
Housing Strategy	138	309	292	(16)
Private Housing	154	154	147	(7)
Housing General Fund Total	538	710	774	64

Housing Committee – Housing Revenue Account

Revenue Summary	2019/20 Original Budget (£'000)	2019/20 Revised Budget (£'000)	2019/20 Forecast Outturn (£'000)	2019/20 Outturn Variance (£'000)
Dwelling Rents and Service Charges	(21,855)	(21,855)	(22,364)	(509)
Other Charges and Income	(551)	(551)	(623)	(73)
Provision for Bad Debts	80	80	80	0
Total Income	(22,325)	(22,325)	(22,907)	(582)
Supervision and Management	4,203	4,256	4,022	(233)
Repairs and Maintenance	3,733	3,793	3,974	181
Sheltered Housing Service	1,083	1,083	1,071	(12)
Other Expenditure	460	460	497	38
Sheltered Housing Modernisation Programme	470	470	487	17
Total Expenditure	9,948	10,061	10,052	(9)
Support Service Charges from GF	1,560	1,560	1,560	0
Revenue Funding of Capital Programme (Depreciation and RCCO)	6,687	6,687	6,687	0
Provision for Repaying Debt	900	900	900	0
Interest Payable/Receivable	3,354	3,354	3,279	(75)
Total Other Costs and Income	12,501	12,501	12,426	(75)
Total Housing Revenue Account	123	236	(430)	(666)
Transfers to/(from) Earmarked Reserves	(226)	(286)	(286)	0
Transfers to/(from) General Reserves	103	50	50	0
Total Transfers to Reserves	(123)	(236)	(236)	0

Note: table may contain rounding differences