











Corporate Delivery Plan – Q1 update report

CDP1: ECONOMY: Help create a sustainable and vibrant economy that works for all


Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.1	Continue to allocate funds from the business rates pilot fund in line with the agreed principles: Supporting Local Businesses; Improving the Council's long-term financial position; Local Wealth Building; Supporting a Zero Carbon District; Reducing inequality	30/04/2020	Andrew Cummings	On Target 	08/08/2019: Quarter 1: Share purchase in Avon Mutual is now completed. Council approval of electric vehicles completed 18th July 2019.
CDP.2	Support local wealth creation and local business growth through an updated procurement strategy incorporating social value principles.	31/03/2020	Sarah Turner	Completed 	30/07/2019: Quarter 2: Updated procurement strategy approved by Council on 18 July 2019. It incorporates local wealth creation under Procurement Aim 3 - Achieving Community Benefits. Also includes a Social Value Policy.
CDP.3	Progress and deliver the redevelopment of Brimscombe Port by securing planning permission and being ready to seek a development partner.	31/07/2020	Leonie Lockwood	On Target 	30/07/2019: Quarter 1: Planning application submitted on the 12 July for infrastructure for the canal, basin, new access road and road and bridge works. S&R approved three of the documents for the procurement process to select a develop partner at its meeting on the 11 July. Approval awaited from the EA to the design of the infrastructure. Land transfer from SVCC to SDC is progressing with solicitors and is expected to be complete by the end of August. Solicitors are also instructed on the amendments to the loan agreement with Homes England.
CDP.4	Submit a bid to the National Lottery Heritage Fund by April 2020 to restore the canal link between Stonehouse and Saul.	24/04/2020	Dave Marshall	On Target 	17/06/2019: Quarter 1: All teams making excellent progress towards the August project review and then the final Lottery bid.





CDP2: AFFORDABLE HOUSING: Provide affordable, energy efficient homes for our diverse and changing population

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.5	Contribute to our identified local housing need, by building new council homes through: a) submitting planning applications for 56 units on 6 sites b) agreeing an approach to purchase more land	30/04/2020	Kimberley Read	On Target 	19/06/2019: Quarter 1: 1) A planning application has been submitted for 8 new affordable homes at Gloucester Street/Bradley Street, Wotton-under-Edge. (8 units) 2) Planning submissions are being drafted for Ringfield Close, Nailsworth, Summersfield Road, Minchinhampton and Broadfield Road, Eastington. These three sites will be submitted to planning throughout July. (36 units) 3) A draft Invitation to Tender is being produced to procure and appoint an Employer's Agent for the new homes programme. This will be done through Westworks DPS, and part of the remit will be to undertake a thorough review of SDC's Employer's Requirements. This will reflect the Council's recent Carbon Neutral 2030 motion and the possible Future Homes 2025 Standard.
CDP.6	Adopt the Housing Revenue Account 5-year delivery plan	24/12/2019	Kevin Topping	On Target 	04/07/2019: Quarter 1: Housing Committee agreed at its meeting in June 2019 that the HRA delivery plan priorities would be subject to tenant consultation in line with regulatory compliance. Consultation began w/c17 June 2019.
CDP.7	Commence improvements to the sheltered housing schemes in Nailsworth (Concord) and Minchinhampton (George Pearce House)	31/03/2020	Chris Horwood	On Target 	26/06/2019: Quarter 1: Contractor appointed for both schemes and works started at Concord. Architect/CDM appointed for GPH.
CDP.8	Provide high quality, safe temporary accommodation for homeless single people and families within the district	30/04/2020	Pippa Stroud	On Target 	09/08/2019: Quarter 1: Discussion still progressing with the Salvation Army.






CDP.9	Work to bring the reactive maintenance service in-house by 1 April 2020, providing better customer service and efficiencies.	01/04/2020	Joe Gordon	On Target 	09/08/2019: Quarter 1: The governance protocol has been established with regular Project Champion Meetings and Project Governance Meetings in place to review progress, risk, decisions and blockages. The Project Teams are making great progress and a number are well ahead of their target deadlines. The Project Team made the decision to move forward with option X. The procurement strategies for both planned and void work have been completed. The Service 2020 depot is secured and some initial layout drawings have been produced, officers are providing their feedback on the layout and facilities they would like to see at the new depot. The level of engagement and participation from everyone involved has been positive.
CDP.10	Adopt the housing strategy incorporating the delivery of community-led housing	31/03/2020	Pippa Stroud	On Target 	09/08/2019: Quarter 1: The housing strategy has been out for consultation and is going to housing committee on the 10th September.

CDP3: ENVIRONMENT: Help the community minimise its carbon footprint, adapt to the changing climate and continue to improve recycling rates





Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.11	Implement the revised Environment Strategy and develop an action plan with partners to incorporate our commitment to being a Carbon Neutral district by 2030 (CN2030).	30/04/2020	Barry Wyatt	On Target 	08/08/2019: Quarter 1: CN2030 officer to be appointed on the 15th August. Various work streams under way including RE resource assessment, Bids for ERDF business support advice, Council Tax and Business Rates pilot project, Hydro project legal docs agreed.

CDP.12	Work with partners to implement the next phase of the cycling and walking strategy, focussing on routes between Dudbridge-Nailsworth; Dursley-Cam-Uley; Wotton-Kingswood-Charfield.	30/04/2020	Mark Russell	On Target 	27/06/2019: Quarter 1: Progress on the routes to date is as follows: Dudbridge to Nailsworth – Resurfacing for southern half (Nailsworth to Woodchester) due to commence shortly, with preliminary works already started. Sources of funding to complete the northern half (Woodchester to Dudbridge) is being explored. Dursley-Cam-Uley – Definitive route now identified. Follow up work including resurfacing, footpath to bridleway re-designation, highway redesign options, is being explored. Ongoing negotiations between the local Greenway group and developers to implement those sections within Littlecombe and North East Cam developments. Wotton-Kingswood-Charfield – Sustrans feasibility report completed looking at route options and willingness of landowners to cooperate. The local Greenway group will now look at detailed design options and are seeking sources of funding with assistance of SDC.
CDP.13	In our role as statutory waste collection authority, support community groups to phase out single use plastics; whilst also reducing its use across council services	30/04/2020	Mike Hammond	On Target 	08/08/2019: Quarter 1: SDC have hosted the launch of the Single Use Plastics (SUP) within the district of Stroud. We are also hosting the member of staff for this project within the Mill. SDC have updated its procurement Strategy for suppliers using SDC services Museum in the Park have stopped selling water in plastic bottles and re now selling water in cans.
CDP.14	In Partnership with Stroud Town Council and Friends of the Lido submit a bid to National Lottery Heritage Fund for additional funding to refurbish Stratford Park Lido.	30/04/2020	Rob Griffiths	On Target 	15/06/2019: Quarter 1: The advert for a consultant to put the HLF bid together has been published on the Councils procurement portal. This closes first week in July.
CDP.15	Publish an assessment of opportunities to expand the green infrastructure network through the Local Plan Review.	30/04/2020	Mark Russell	On Target 	26/06/2019: Quarter 1: The GI, Recreation and Open Space Study has been substantially completed. There will be four reports: Summary report - First draft received Playing pitch strategy - Completed Indoor built facilities study - Completed Open Space and GI Study - Final draft received Draft reports are undergoing final checks. Publication is expected in July 2019.

CDP4: HEALTH & WELLBEING: Promote the health and wellbeing of our communities and work with others to deliver the public health agenda

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.16	Adopt a new Health and Well Being Plan to guide council service delivery.	31/03/2020	Jon Beckett	On Target 	01/07/2019: Quarter 1: Draft H&WB plan agreed for consultation at S&L Committee in June. Plan currently out for wider consultation prior to formal adoption in September
CDP.17	Make a decision extending the contract for the provision of leisure centre services at Stratford Park and consider options for future provision	31/01/2020	Mike Hammond	On Target 	08/08/2019: Quarter 1: A draft report has been created with Officers recommendation. Further discussion will be held prior to taking to committee.
CDP.18	Agree a long term investment and management plan for Stratford Park with partners and contractors	31/03/2020	Mike Hammond	On Target 	08/08/2019: Quarter 1: A meeting with key officers is going to be arranged within the next couple of weeks from time of edit. This will establish who and what should be involved in developing a long term investment management plan
CDP.19	Support the setting up and delivery of a weekly Parkrun in Stratford Park	31/08/2019	Mike Hammond	On Target 	08/08/2019: Quarter 1: Stratford Park 1st Park run is scheduled to take place on Saturday 31st August 2019. There will be a test event held on the 24th August. Stroud District Council will be representing on the day with over 40 members of staff & their families participating as team "running Stratford Park".
CDP.20	Implement the first year's action plan of the Council's Older People's Housing Strategy	24/12/2019	Lynne Mansell	On Target 	07/08/2019: Quarter 1: Eight actions identified in the strategy for delivery following HC decision to implement in April 2019. A report by way of a members briefing sheet will be circulated by the end of December 2019 outlining the actions for the first 6 months that have been achieved.

CDP5: DELIVERY: Provide value for money to our taxpayers and high quality services to our customers

Code	Action Required	Deadline	Lead Officer	Status	Comments
CDP.21	Create a strategic approach to building more effective partnerships with parish and town councils.	30/04/2020	Andrew Cummings	On Target 	24/07/2019: Quarter 1: Cluster meeting held with Parish and Town Council
CDP.22	Adopt a clear vision and digital strategy which is fit for purpose to deliver good quality, convenient and efficient services for staff, residents and local businesses.	31/01/2020	Tim Power	On Target 	14/08/2019: Quarter 1: Work undertaken with SOCITM reporting to a T&F group, to develop a digital strategy, was undertaken from September 2018 to March 2019, with a final report and recommendations then drafted in April 2019. The output from this was not felt to be satisfactory, in that it lacked any real Stroud/place focussed direction and did not give clarity in terms of delivery with a clear roadmap. The LGA Peer Review in 2019 supported the above. This issue has been picked up on, and a draft roadmap produced by SOCITM. The T&F group have reviewed the whole IT digital strategy position and agreed that further work is required. Foresight consulting have been appointed to review the councils IT position.
CDP.23	Explore the opportunities for income generation to help achieve financial self-sufficiency.	31/03/2020	Andrew Cummings	On Target 	08/08/2019: Quarter 1: Council has been working with a consultant commissioned by the LGA to produce a list of commercial ideas. This is to be circulated to Senior Managers and presented to members at a workshop in October. Work has begun within finance to producing a fees and charges policy and listing for February budget papers.
CDP.24	Work collaboratively through partnerships and external stakeholders to achieve greater influence to deliver the Council's objectives.	31/03/2020	Andrew Cummings	On Target 	18/07/2019: Quarter 1: Work continues in exploring a shared service partnership with One Legal. Options for using partnership opportunities in delivering carbon neutrality. IT continue to consider partnerships with other authorities in relation to disaster recovery.